

Company registered number 8230197
Charity registered number 1151194

Veterans in Communities
(A company limited by guarantee)

Report and Accounts

31 March 2015



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The National Lottery[®]

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Report of the Trustees & Board of Directors for the Year to 31/03/2015

Reference and administrative information.

Veterans In Communities (VIC)
Company Limited by Guarantee No 8230197
Registered Charity No 1151194

Registered Office
VIC Centre 12 Bury Road
Haslingden, Rossendale, Lancs. BB4 5PL
Telephone 01706 833180
Email: info@veteransincommunities.org

The directors and trustees for the year were:

Ronald Barker M.B.E.	Chairman - appointed 26th September 2012
John Barry Payton M.B.E.	appointed 26th September 2012
Robert William Moss	resigned 12 th June 2014
Christine Margaret Gill	appointed 1st November 2012
Jon Beilby	appointed 19th December 2012
June Diane Owen	appointed 2nd September 2013
Major C Robert Smethurst	appointed 13th January 2014
Keith Pilkington	appointed 27th February 2014
David A Peat O.B.E	appointed 21 st August 2014

Professional associate

Dorothy Agnes Mitchell M.B.E.

Company Secretary

John Barry Payton

Bankers

National Westminster Bank PLC, 28 Bank Street, Rawtenstall, Rossendale, Lancs., BB4 8TS

Solicitors

Woodcock & Sons, Princess St, Haslingden, Rossendale, Lancs., BB4 5NH

Structure governance and management

Veterans In Communities (VIC) is a registered charity operating within a company limited by guarantee.

VIC currently has a Board of 8 Trustees responsible for governance and developing and driving strategy. They are supported by a professional associate. A sub group of staff and Trustees form the Executive Group that has a day- by-day management role. The Trustees are voluntary social entrepreneurs who are passionate about the area and have worked for years to make it a better place to live and work. They are all local people chosen for their skills and experience.

They give generously of their private time, at their own expense, with a shared commitment to building a better Rossendale.

This report covers the period 1st April 2014 to 31st March 2015.

Veterans in Communities (a company limited by guarantee & a registered charity)

This is the second Annual Report of Veterans in Communities (VIC). VIC Incorporated as a Company Limited by Guarantee in September 2012 and shortly afterwards achieved charitable status.

Veterans in Communities, is a model initiative that can be replicated anywhere based on, contact, welcome, drop in and join in, for as much and as long as you want. Growing organically, it comprises a participatory wrap around model offering a host of different services and activities and signposts designed to meet need evidenced by the ex-service community and to encourage reciprocal contribution to the community they now live in. The range of interventions is from simple information and social interaction to complex and therapeutic. VIC is very strong about 'being there' when other services are 'closed'. The central ethos of VIC is the recognition that thousands of ex-service personnel return home different people to those who left. Many, no longer 'belong' and highly skilled men and women returning to communities of high unemployment, low wage economy and limited prospects find it difficult to settle. Our ambition is to make our model the model of choice across the North West. Designed to ensure there is nothing ex-service personnel and their family need, before, during and after transition that the VIC model cannot enable.

VIC Mission Statement

To ensure that ex-service personnel and their families can return to, belong and prosper in their communities.

VIC Aims

- To provide support for veterans and their families
- To encourage others to bring their knowledge, experience and expertise to provide help, support and advice to members of the Armed Forces Community and build on existing services and develop others.
- To encourage the integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to help the local community.
- To work together in partnership with others to support the Armed Forces Community Covenant in recognising in-service and ex-service personnel and their families.
- To establish partnerships through pledges which while not replacing statutory services, work towards addressing issues which affect former armed forces personnel and their families.

Objectives

- To provide open access to a trusted single point of contact ensuring all who may experience immediate and future difficulty in transitioning from military to civilian life in any way know where to go, who to see and what to do.
- To provide a range of interventions to meet the individual need of the AFC member to accomplish transition
- To provide access to every opportunity available to maintain health and wellbeing and achieve a return to economic activity
- To provide ongoing support to veterans and their families that promotes continuing recovery for as long as is required and recognition that family and dependants as integral to recovery
- To deliver back to the community the benefit of their service skills and knowledge

- To provide subject matter expertise to support to Local Authorities and their Armed Forces Community Covenant partners in gaining a 'veterans eye-view' and assistance in engaging with the community
- To highlight and promote awareness of veterans needs
- Establish pathways and partnerships for joint working to achieve mutual outcomes and resource efficiencies

Led by peer veteran support and in partnership with private, public and voluntary sectors the programme offers a menu of interventions taking a stepped approach to recovery and settled belonging. Recognising that most personnel returning have more to give than a need to receive, there is also guidance to economic activity in Civvy Street varying from light touch direction to training and work readiness for employment or setting up in business.

Achievements & Performance

We are pleased to present our third annual report. A year of consolidation, confirmation and continuing development as planned. Paying due attention to each aim and objective we can record gains in every one of them. In some areas we have achieved more than forecast and we have a will and wish to do better this year in the areas that have met but not exceeded target. In reporting we discuss our achievements in the order and with reference to each of our aims and objectives.

The formal opening of the building gifted to us took place in July, 140 guests attended and VIC members helped out on the day. It was opened by Brigadier Chris Coles who stayed longer than expected even though he had other commitments. A Services Padre blessed the Centre and the Mayor of Rossendale was a VIP guest. Many of our partners attended along with those from the community. The VIC Singing group had their first live performance. Afterwards, they were invited to sing at the Festival of Remembrance in Whitworth. The Festival provided another occasion showcasing VIC and what they offer to the community where they now live. The proceeds of the event were shared between RBL and VIC. Evaluation analysis provided a good perception of the views of participants. Membership growth to 257 shows a 57% gain on last year. Website visits average 23,000 monthly and there is a strong following through Twitter and Facebook. A text and call system ensures members are kept informed and aware of ongoing activities, opportunities and support.

The acquisition of a customised Mini bus/work bus has brought immense pleasure, flexibility and enables us to do so much more. Funded by an AFCC grant the seating allows for 10 passengers and the rear is fitted for tools and equipment. This helps bring veterans to us to take part in diversional activities and work experience. The outreach social inclusion activities are much better served at a lesser cost.

The Creative Community Hub initiated as a social enterprise on the success of the art classes' exhibitions which led to sales of paintings and prints goes on apace. Outreach art classes for veterans are established now in Rochdale and in the community in sheltered accommodation. This has led to an extra class to include people living with dementia and the teaching of laptop and iPad use in these venues. Workshops with artists of note have been well attended. A Knit and Knatter group in the centre sell their work for VIC. The group has exhibited at a number of exhibitions and had a pop up shop on two occasions. In the pipeline and due to open in June 2015 is Positive Art. Taking the social enterprise to a new level VIC is using excess space in the ground floor of a town centre shop. Owned and used by a minority ethnic youth group, this offers not just visibility and viability and another base but the opportunity for our members to progress further toward work readiness.

Veterans in Communities (a company limited by guarantee & a registered charity)

The VIC Choir, the dream of a former bandsman began with a few singers and now have 26 members of all ages, veterans, their families and community. Now well established the choir has a packed diary of performances in a range of venues and can sing all sorts of songs for all kinds of people with has a set of options to cover all occasions.

Learning geared towards achieving a return to economic activity and improved health plays a significant role in VIC. On site we have had delivered Navigation, Safeguarding Against and Prevention of Terrorism, Deaf Awareness, Mental health First Aid. VIC has delivered Health Chats East Lancashire wide and in Prison settings. We have hosted Mindfulness and SafeTALK. A number of practical courses will benefit VIC as they undertake more work in the community such as Tree Felling, Risk Assessment, Coppicing and Tool Maintenance.

Outreach is provided in Bacup, Pendle, Burnley, Blackburn, Rochdale and Bury. Outreach has proliferated. To continue achieving the level of outcome we expect from the VIC Model, it is essential we endeavour to raise sufficient funding to ensure the availability of therapeutic and physical activities as well as ensuring education and work experience is maintained. We have delivered leaflets and posters to GP Surgeries, Social Services, Hospital, Probation and JC+, supplemented with briefings. The most effective outreach is achieved when VIC is available and public services are not. Times like weekend, bank holidays and special times are when veterans troubled by alcohol abuse, mental health and drug issues are most at risk. Our Social Inclusion activities enable them to avoid relapsing when the support is not available. Through the diversions and distractions provided by VIC, we have seen heart-warming evidence of efficacy. Family Support Group is offered at various locations across the areas.

We have continued to deliver back to the community the benefit of skills and knowledge our veterans bring. Concurrently, participation by veterans furthers the therapeutic outcome of the VIC Model and the journey to better health and work readiness.

Operation War Graves 100. Following consultation with our members, we decided this would be a worthwhile project for VIC as it gives us an opportunity to honour and respect those who made the ultimate sacrifice. A sub group of representatives from public, private and third sector organisations have been involved. We received a minor grant from Heritage Lottery to pilot this work in Bacup. The funding was to restore and mark the 59 named on the Cenotaph and place a place a marker on the remaining 70 graves. Our website has a page dedicated to Bacup War Dead with a link to the database naming the servicemen having their grave refurbished and a headstone. There will be a link to each serviceman with; a picture of where they are buried in France and in the case of Bacup, the family plot headstone and the VIC headstone. Once all the headstones are laid, VIC will organise a simple ceremony at the Cenotaph. VIC members who have worked on this project have expressed an interest to continue with a Rossendale wide project. Operation War Graves 100 brought involvement with schools. Primary schools planted poppies and are building cairns where each rock represents a former pupil of their school. A number of VIC members spoke of their military service at several assemblies.

Whitworth Memorial Project is now complete and control handed back to Whitworth Council. Outstanding was the completion of a drystone wall, a model willow tank and soldier. The dry stone walling took longer than anticipated to complete due to the restrictions of numbers working on the wall and the commitment from some of the Community Pay Back team. The willow tank and model soldier have been completed. The soldier was stolen one night and through the media and local interest, has been recovered. Found in Heywood, the story has given VIC some very good publicity in Whitworth. The growth in these skeleton structures has flourished and the whole memorial garden looks cared for once again. We worked with Whitworth Horticultural Society and the Bacup Cubs and Beavers group to plant some poppy seeds.

Dig for VIC is the latest project funded through a grant provided by East Lancashire CCG. The project involves VIC members designing and constructing a shed/ workshop, raised beds, greenhouses, bedding boxes for planting flowers and vegetables. The back walled garden at the rear of the VIC Centre is ideal to develop an area where the Armed Forces Community can learn new skills in horticulture and wood working skills. The project has the potential to be another Social Enterprise alongside the Creative Community Hub. Offering an opportunity to showcase the garden, the produce and garden furniture will self-generate funds towards sustainability. Using the 'Dig for VIC' projects and the experiences gained, the socially excluded members will be able to go to join the teams out in the community. Already members are travelling from as far as Pendle and Rochdale to take part. Many of the volunteers are experiencing mental health conditions and alcohol issues. Experience has shown that the project has broken down some of the barriers around socialising, reducing alcohol intake, and increased confidence, self-esteem and a sense of achievement. An added benefit is our being able to work with Dig in North West who are experts in this field.

In providing support to the AFCC we have provided insight and shared our experience by helping to develop the Pendle Armed Forces Group, and by our attendance, presentation and display of our work and case histories to NW Veterans Network Group. Our Operations Manager has been co-opted onto the Veterans Advisory and Pensions Committee. VAPC is an advisory committee to oversee and advise on veteran's issues and pensions. We met with Liverpool Veterans and FACTS last month who wanted to interview veterans at our centre as part of an ongoing project to film veterans in the NW.

We have promoted veteran awareness in a number of ways. Awareness days at medical centres are raising our profile with reception staff that had no prior knowledge and are building up a network of practice managers who now receive our newsletter. Invited to take part in a school 'question time' event where pupils were invited to ask about how art can help veterans with mental health problems and as part of the WW1 & WW2 projects, questions regarding 'the life in the eyes of a soldier' during a combat situation were observed and discussed. There has been some extensive work on the website; it is ongoing and updated regularly. Our newsletter currently has a distribution of over 900. VIC has been invited as VIP guests to two military events; Preston Military Show and the Duke of Lancaster's Regiment homecoming parade in Hyndburn. As recipients of a MoD grant, we have been included in a film being made to publicise successful projects. BBC Radio Lancashire's Sally Naden presented her show at the VIC Centre in July, a great opportunity for people to hear about VIC

Working for and with others is important to us. We have made a number of new friends by joining to serve or do things with them. At a sheltered housing complex we removed old fencing and built raised beds. On a quid pro quo basis we built a small wall and painted the railings around the forecourt of a local garage for which we also received a small fee. St Mary's School in Haslingden has had a new shed built by VIC members; at a much lesser cost and for this we received £250. We were approached by the Princes Trust Team from Accrington who after a presentation from VIC chose the project as part of their 12 week programme. This is proving to be a good partnership with Lancashire Fire and Rescue and Princes Trust. We have been involved in two further projects with the Team in Blackburn and Pendle. The ceramic painting classes have been very popular at Jubilee Court. A taster day with Rossendale Mountain Rescue has resulted in regular outings; training with them has upgraded the scope and level of our activities. We have built a good working relationship with Rochdale Council for Armed Forces related issues. The HIDE is being used by the Haslingden Street Fair organisers as a base all year round and we actively participate in the delivery of this local event. We have accepted responsibility of a number of community flag poles and the appropriate flying of the right flag on the right day. One of our members sounded the Last Post in the Ribble Valley. BPRCVS use the VIC Centre Mondays. We have taken part by attending and participating with, The Black Pudding Club, Lancashire Association of Local Councils, NW Armed Forces Networking group and the Veterans Council Senate.

Abbreviations

AFCC	Armed Forces Community Covenant
BPRCVS	Burnley Pendle & Rossendale Council for Voluntary Service
CCG	Clinical Commissioning Group
CCH	Community Creative Hub
HMR	Heywood, Middleton & Rochdale
JC+	Job Centre +
LCC	Lancashire County Council
MoD	Ministry of Defence
MVIAPT	Military Veterans Improving Access to Psychological Therapies
NHS	National Health Service
NHSEL CCG	NHS East Lancashire Clinical Commissioning Group
RBL	Royal British Legion
VIC	Veterans in Communities
WW1	World War 1
WW2	World War 2

Financial Review

The statement of Financial Activities set out on page 10 shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds.

The trustees are guarantors of the company. Their liabilities as set out in the memorandum are limited to £10 per guarantor.

Financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing those financial statements, the trustees are required to

- Select suitable accounting policies and apply them consistently;
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records. Such records will both disclose the financial position of the company at any time with reasonable accuracy and enable the trustees to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements and the requirements of the governing documents.

By order of the board of directors

A handwritten signature in black ink, appearing to read 'R. Barker', with a long horizontal flourish extending to the right.

Ronald Barker

Approved by the Board 20th August 2015

Independent Examiners Report to the Trustees of Veterans in Communities

I report on the accounts of the charity for the period ended 31 March 2015.

Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 and that an independent examination is needed. The charity's gross income exceeded £250,000. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of the Association of Accounting Technicians.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts (under section 145 of the Charities Act 2011);
- follow the procedures laid down in the General Directions given by the Charity Commissioners (under section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to our attention.

Basis of independent examiners' report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and, consequently, no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

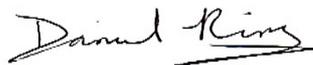
Independent examiners' statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that, in any material respect, the requirements:

- a. to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- b. to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Companies Act 2006, and the Statement of Recommended Practice: Accounting and Reporting by Charities (revised 2005) have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Daniel King (AAT)

6 The Linney
Cowpe Road
Lancashire
BB4 7EX

Statement of Financial Activities (including Income & Expenditure Account) for the year ending 31 March 2015

	Notes	Unrestricted Funds	2015 Restricted Funds	Total Funds	2014 Total Funds
Incoming Resources:					
Incoming Resources from generated funds					
Voluntary income	3	15,484	262,068	277,552	115,793
Activities for generating funds	4	5,071	-	5,071	1,942
Investment income	5	76	-	76	6
Total incoming resources		20,631	262,068	282,699	117,741
Resources Expended:					
Charitable activities	6	5,816	149,300	155,116	105,689
Governance costs	7	-	1,450	1,450	1,240
Total Resources Expended		5,816	150,750	156,566	106,929
Net incoming resources (outgoing) resources		14,815	111,318	126,133	10,812
Transfer between funds		17,491	(17,491)	-	-
(Deficit) surplus for year		32,306	93,827	126,133	10,812
Total funds brought forward	13	10,812	-	10,812	-
Total funds carried forward	13	43,118	93,827	136,945	10,812

Veterans in Communities (a company limited by guarantee & a registered charity)

Balance Sheet

as at 31 March 2015

	Notes	2015 £	2014 £
Fixed assets			
Tangible assets	10	290,127	284,003
Current assets			
Debtors	11	12,119	3,658
Cash at bank and in hand		<u>129,589</u>	<u>116,508</u>
		141,708	120,166
Creditors: amounts falling due within one year	12	(294,890)	(393,357)
Net current assets/ (liabilities)		<u>(153,182)</u>	<u>(273,191)</u>
Total assets less current liabilities		<u>136,945</u>	<u>10,812</u>
Net assets		<u>136,945</u>	<u>10,812</u>
Unrestricted Funds			
General Funds	13	43,118	10,812
Designated Funds	13	<u>-</u>	<u>-</u> 10,812
Restricted funds	13	93,827	-
Total funds		<u>136,945</u>	<u>10,812</u>

The directors are satisfied that the company is entitled to exemption under Section 477 of the Companies Act 2006 and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small company regime.



Ronald Barker
Director

Approved by the board on 20th August 2015

Notes to the Accounts for the year ending 31 March 2015

1 Accounting policies

The financial statements have been prepared under the historical cost basis of accounting and comply with the Statement of Recommended Practice "Accounting and reporting by charities" issued in March 2005 ("SORP 2005").

Funds

Unrestricted funds are those available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds which are to be used for a particular purpose.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

Incoming resources

In the previous year all unused grant income was deferred on the balance sheet within creditors and released to the income and expenditure account in this year's accounts. This year however, grant income where received in advance of performance, is carried forward into the following year within the funds note. **See note 3** for detailed split of restricted income between the amounts deferred brought forward and amounts invoiced/ received in the year. The only income deferred this year relates to Capital grants & capital donations (See note below).

Income from trading activities

Income from trading activities arises from amounts received from use of the company's buildings and other facilities.

Resources expended

All expenditure is accounted for when incurred. Direct charitable expenditure includes the direct costs of the activities and depreciation on related assets.

Capital grants & capital donations

Any grants or donations relating to capital items have been treated as deferred income on the balance sheet and only released to the income and expenditure account in line with the depreciation charge for the relevant asset.

Fixed Assets

Fixed assets are included at cost: there are no uncapitalised fixed assets.

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Buildings	2% straight line
Motor vehicles	25% on written down value
Plant & machinery	25% on written down value
Office equipment	33.3% straight line
Fixtures & Fittings	25% straight line

Pensions

The company operated a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

				2015	2014
2	Operating profit				
	This is stated after charging:				
	Depreciation of owned fixed assets			19,382	13,007
3	Voluntary income			2015	2014
				£	£
				Total	Total
		Funds	Funds	Funds	Funds
	Donations	15,149	-	15,149	17,090
	REAL-CCG-2013/14	-	-	-	73,150
	RBC-MOD-AFCC	-	-	17,491	8,157
	HMR-CCG	-	-	8,112	1,888
	REAL-HMR-CCG	-	-	-	2,000
	RBC-Whitworth	-	-	2,033	1,280
	Awards For All	-	-	3,950	5,762
	RBL-Poppy Factory	-	-	7,500	3,750
	Fundraising	335	-	335	2,456
	Haslingden Forum	-	-	-	260
	VIC Dig	-	-	6,375	-
	Health Chats	-	-	2,265	-
	Crew Bus	-	-	7,704	-
	East Lancs CCG	-	-	160,000	-
	Creative Community	-	-	36,638	-
	Lottery War Graves	-	-	10,000	-
		<u>15,484</u>	<u>-</u>	<u>277,552</u>	<u>115,793</u>

Income from restricted funds split between amounts deferred from the previous period and amounts invoiced/ received in this period.

	Deferred from previous period	Invoiced/ received in year	Capital grants deferred into future periods	Total
RBC-MOD-AFCC	17,491	-	-	17,491
HMR-CCG	3,112	5,000	-	8,112
RBC-Whitworth	2,033	-	-	2,033
Awards For All	3,950	-	-	3,950
RBL-Poppy Factory	-	7,500	-	7,500
VIC Dig	-	11,829	(5,454)	6,375
Health Chats	2,265	-	-	2,265
Crew Bus	-	21,200	(13,496)	7,704
East Lancs CCG	80,000	80,000	-	160,000
Creative Community	-	36,638	-	36,638
Lottery War Graves	10,000	-	-	10,000
	<u>118,851</u>	<u>162,167</u>	<u>(18,950)</u>	<u>262,068</u>

Veterans in Communities (a company limited by guarantee & a registered charity)

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Total Funds
				£	£
4 Trading activities income					
Rental income	1,302	-	-	1,302	-
Art sales	3,267	-	-	3,267	1,324
Merchandise sales	502	-	-	502	618
	<u>5,071</u>	<u>-</u>	<u>-</u>	<u>5,071</u>	<u>1,942</u>
				2015	2014
5 Investment income				£	£
Bank interest	<u>76</u>	<u>-</u>	<u>-</u>	<u>76</u>	<u>6</u>
6 Resources expended on charitable activities				2015	2014
				£	£
Direct costs	-	-	23,752	23,752	8,067
Staff costs	-	-	82,536	82,536	67,045
Motor expenses	-	-	1,568	1,568	-
Travel & refreshments	-	-	2,657	2,657	1,858
Gas, electricity & water	-	-	4,415	4,415	2,179
Telephone & IT costs	-	-	1,655	1,655	1,416
Post, stat. & advertising	-	-	4,762	4,762	1,635
Insurance	-	-	1,801	1,801	833
Professional fees	-	-	2,792	2,792	3,635
Repairs	-	-	8,322	8,322	4,199
Misc. equipment	-	-	641	641	786
Cleaning & hygiene	-	-	61	61	494
Depreciation	5,816	-	13,566	19,382	13,007
Bank charges	-	-	5	5	-
Sundry	-	-	767	767	535
	<u>5,816</u>	<u>-</u>	<u>149,300</u>	<u>155,116</u>	<u>105,689</u>
7 Governance costs				2015	2014
				£	£
Accountancy fees	<u>-</u>	<u>-</u>	<u>1,450</u>	<u>1,450</u>	<u>1,240</u>
8 Employees				2015	2014
				£	£
Staff costs include the following:					
Wages and salaries				76,958	61,432
Support workers				300	-
Social security costs				2,922	5,613
Other pension costs				2,356	-
				<u>82,536</u>	<u>67,045</u>
9 Corporation Tax					
There is no liability to corporation tax due to the charitable status of the company.					

10 Tangible fixed assets

	Building £	Motor Vehicles £	Plant & Machinery £	Furniture, Fixt, & Equip. £	Total £
Cost					
1 April 2014	270,000	-	-	27,010	297,010
Additions	-	17,994	7,272	240	25,506
Disposals	-	-	-	-	-
31 March 2015	<u>270,000</u>	<u>17,994</u>	<u>7,272</u>	<u>27,250</u>	<u>322,516</u>
Depreciation					
1 April 2014	5,400	-	-	7,607	13,007
Charge for the year	5,400	4,498	1,818	7,666	19,382
On disposals	-	-	-	-	-
31 March 2015	<u>10,800</u>	<u>4,498</u>	<u>1,818</u>	<u>15,273</u>	<u>32,389</u>
Net book value					
31 March 2015	<u>259,200</u>	<u>13,496</u>	<u>5,454</u>	<u>11,977</u>	<u>290,127</u>
31 March 2014	<u>264,600</u>	<u>-</u>	<u>-</u>	<u>19,403</u>	<u>284,003</u>

11 Debtors

	2015 £	2014 £
Trade debtors	1,132	-
Prepayments	1,800	950
Other debtors	9,187	2,708
	<u>12,119</u>	<u>3,658</u>

12 Creditors: amounts falling due within one year

	2015 £	2014 £
Trade creditors	2,935	-
Other taxes & social security costs	3,333	554
Other creditors	2,356	-
Accruals	8,116	7,440
Deferred income	278,150	385,363
	<u>294,890</u>	<u>393,357</u>

13 Movement in funds

	As at 1 April 2014	Incoming Resources	Outgoing Resources	Transfers	As at 31 March 2015
Restricted Funds					
RBC-MOD-AFCC	-	17,491	-	(17,491)	-
HMR-CCG	-	8,112	(4,251)	-	3,861
RBC-Whitworth	-	2,033	(1,978)	-	55
Awards For All	-	3,950	(3,950)	-	-
RBL-Poppy Factory	-	7,500	(7,500)	-	-
VIC Dig	-	6,375	(1,817)	-	4,558
Health Chats	-	2,265	(1,605)	-	660
Crew Bus	-	7,704	(6,052)	-	1,652
East Lancs CCG	-	160,000	(80,000)	-	80,000
Creative Community	-	36,638	(34,551)	-	2,087
Lottery War Graves	-	10,000	(9,046)	-	954
Total restricted funds	-	262,068	(150,750)	(17,491)	93,827
Unrestricted Funds					
General Funds	10,812	20,631	(5,816)	17,491	43,118
Total Funds	10,812	282,699	(156,566)	-	136,945